

Gender Pay Gap Report 2025

Victorian Plumbing Ltd



Introduction

At Victorian Plumbing we are committed to continually evolving our business to ensure we become more inclusive in welcoming, and just as importantly retaining, a diverse workforce.

Diversity at Victorian Plumbing means respect for, and appreciation of every person, regardless of sex, gender identity, age, sexual orientation, disability, race and ethnic origin, religion and belief, marital and family status, social, educational background and ways of thinking, amongst other characteristics and experiences.

We believe that inclusion is a state of feeling safe, a sense of belonging and a working and cultural environment of being valued, respected and supported for who you are - we want people to feel able to be their 'true' selves at work.

Our Gender Pay Gap reporting follows the Government's legislation covering those employees who identify as men or women. The Government's reporting guidelines do not address other gender definitions such as those who identify as non-binary, which we feel should be readdressed for future reporting.

At a glance

What is the gender pay gap and why are we reporting this?

It is a legal requirement for all employers with 250 or more employees to calculate and publish their gender pay and gender bonus pay gaps as they are on 5 April each year.

All our employees (with the exception of the directors of Victorian Plumbing Group plc) are employed by Victorian Plumbing Limited (the "Company"). As such, it is the only company within the Victorian Plumbing group that has more than 250 employees.

The gender pay gap is the measure of the difference between the average pay for all women compared to all men. It is a snapshot based on employees employed by the Company on 5 April 2025, and it is calculated using specific and detailed rules as set out in the legislation. It is important to note that gender pay gap does not show differences in rate of pay for comparable jobs. The calculations are an average for all women and men employed by the Company, regardless of job role. We are confident that there are no inequalities of pay for comparable roles within Victorian Plumbing.

What is Victorian Plumbing's gender pay gap?

The figures included within this report have been calculated using the mechanisms that are set out in the gender pay gap reporting legislation.

Hourly pay gaps between men and women



The **mean hourly pay gap** is the difference between the calculated average hourly pay of men in our company and the average hourly pay of women, regardless of what they do. The **median hourly pay gap** measures how much the exact mid-point between the lowest and highest paid men differs to the equivalent mid-point for women.

	2025	2024	Variance	2023
Mean hourly pay gap	1.2%	6.7%	-5.5%pts	9.7%
Median hourly pay gap	0.0%	2.5%	-2.5%pts	0.0%

Salary quartiles



Quartiles are calculated by ranking the pay for each of our employees from lowest to highest. This list is then divided into four equal sized groups. The tables below show the percentage of men and women in each of these groups, in the context of the overall percentage of men and women in our workforce.

2025

	Male	Female
Upper quartile	73.6%	26.4%
Upper middle quartile	81.2%	18.8%
Lower middle quartile	85.4%	14.6%
Lower quartile	64.1%	35.9%
Overall workforce	76.1%	23.9%

2024

	Male	Female
Upper quartile	76.4%	23.6%
Upper middle quartile	74.8%	25.2%
Lower middle quartile	74.0%	26.0%
Lower quartile	71.6%	28.4%
Overall workforce	74.2%	25.8%

2023

	Male	Female
Upper quartile	73.5%	26.5%
Upper middle quartile	71.4%	28.6%
Lower middle quartile	68.7%	31.3%
Lower quartile	77.6%	22.4%
Overall workforce	72.8%	27.2%

Proportion of men and women receiving a bonus

	% Women		2023	% Men		2023
	2025	2024		2025	2024	
Percentage of men and women receiving a bonus	68.6%	74.4%	72.5%	73.1%	75.8%	67.1%

Bonus pay gaps between men and women - actual*

	2025	2024	Variance	2023
Mean bonus pay gap	20.3%	24.7%	-4.4%pts	32.4%
Median bonus pay gap	49.6%	28.1%	21.5%pts	44.4%

Bonus pay gaps between men and women - adjusted*

	2025	2024	Variance	2023
Mean bonus pay gap	7.7%	8.6%	-0.9%pts	19.5%
Median bonus pay gap	49.6%	28.1%	21.5%pts	44.4%

*The 'actual' bonus pay gap appearing above is calculated in accordance with the gender pay gap legislation (which requires us to include all relevant forms of remuneration including any share awards). The 'actual' bonus pay gap has been distorted by the vesting of share awards during the year that were issued on the IPO of Victorian Plumbing Group plc in 2021: the 'adjusted' bonus pay gap reflects the bonus pay gap without the impact of this share vesting.

Why does the gap exist?

This is not about inequality of pay. We are confident that men and women are paid equally across the business for comparable roles.

Our gender pay gap primarily arises from:

- fewer women in leadership roles, particularly across warehouse operations, marketing, product and purchasing;
- fewer women within our technology and infrastructure teams who are typically paid more than the average employee in our business; and
- fewer women in our trade team who have a bonus commission structure, which therefore contributes to the bonus pay gap.

Summary

We are pleased to report a further narrowing of both the mean and median hourly pay gap and continued reduction in the mean bonus pay gap.

We understand that the Company has a responsibility to its people to drive change in this area. However, like other employers in the area in which the business operates, the recruitment market continues to be challenging due to labour shortages. We are also mindful that a large proportion of our employee base relates to warehouse roles (59%) where it can be challenging to attract female employees.

In our technology team, we continue to work with 'women in tech' communities to ensure that our technology team vacancies are reaching a wide pool of candidates, with the proportion of female employees in the technology team increasing again year-on-year.

We are pleased to report a proportionately higher representation of females within our new homewares team; a growth area for the group that will be launching a reinvention of the MFI brand.

We acknowledge that the diversity of thought and approach that comes from having a diverse workforce is extremely valuable, bringing growth, productivity and skill advantages.

I confirm that the data reported is accurate.

Daniel Barton, CFO